

Appendix 39: Table on Extent of Use of Strategy Tools by Respondent Department

Please indicate the extent to which the following tools are used in your ministry's strategic planning process.

		1	2	3	4	5	6	7	Total	Count	Mean
		Never	Low	Some What Low	Moderate	Some What High	High	Very High			
Planning	SWOT	0%	0%	0%	0%	0%	18%	82%	22	6.8	
	Ms Model	29%	10%	14%	19%	5%	5%	19%	21	3.5	
	PESTLE	14%	0%	0%	0%	14%	18%	55%	22	5.7	
	Balanced Scorecard	32%	18%	14%	5%	14%	5%	14%	22	3.2	
	Value Chain	23%	18%	9%	9%	5%	23%	14%	22	3.8	
	Stakeholder Mapping	14%	5%	5%	14%	9%	23%	32%	22	5.0	
	Scenario Planning	23%	5%	9%	23%	14%	5%	23%	22	4.0	
Core Business	SWOT	0%	0%	0%	25%	0%	17%	58%	12	6.1	
	Ms Model	25%	17%	17%	8%	0%	17%	17%	12	3.6	
	PESTLE	0%	17%	0%	8%	17%	17%	42%	12	5.4	
	Balanced Scorecard	33%	17%	8%	8%	17%	8%	8%	12	3.2	
	Value Chain	33%	17%	8%	8%	0%	17%	17%	12	3.4	
	Stakeholder Mapping	17%	25%	8%	0%	8%	25%	17%	12	4.0	
	Scenario Planning	17%	8%	8%	25%	17%	0%	25%	12	4.2	
Information Technology	SWOT	0%	0%	0%	0%	50%	50%	0%	2	5.5	
	Ms Model	50%	0%	0%	50%	0%	0%	0%	2	2.5	
	PESTLE	0%	0%	0%	50%	0%	50%	0%	2	5.0	
	Balanced Scorecard	50%	0%	0%	0%	0%	50%	0%	2	3.5	
	Value Chain	50%	0%	0%	0%	0%	50%	0%	2	3.5	
	Stakeholder Mapping	50%	0%	0%	0%	0%	50%	0%	2	3.5	
	Scenario Planning	50%	0%	0%	0%	0%	0%	50%	2	4.0	
Accounts	SWOT	33%	0%	0%	17%	0%	17%	33%	6	4.3	
	Ms Model	33%	0%	17%	0%	17%	17%	17%	6	3.8	
	PESTLE	33%	0%	0%	0%	0%	50%	17%	6	4.5	
	Balanced Scorecard	33%	17%	17%	0%	17%	0%	17%	6	3.2	
	Value Chain	20%	20%	0%	0%	20%	20%	20%	5	4.2	
	Stakeholder Mapping	17%	33%	0%	0%	0%	17%	33%	6	4.2	
	Scenario Planning	17%	0%	0%	50%	17%	17%	0%	6	4.0	
Human Resources	SWOT	0%	0%	8%	0%	8%	23%	62%	13	6.3	
	Ms Model	15%	15%	15%	8%	15%	8%	23%	13	4.1	
	PESTLE	15%	0%	8%	0%	8%	8%	62%	13	5.5	
	Balanced Scorecard	31%	23%	31%	0%	8%	0%	8%	13	2.6	
	Value Chain	15%	15%	31%	0%	8%	15%	15%	13	3.8	

Stakeholder Mapping	8%	23%	23%	0%	15%	8%	23%	13	4.1
Scenario Planning	23%	15%	8%	8%	8%	8%	31%	13	4.1
