

## Appendix 28: Table on Role of Planning Function by Respondent Position

On a scale of 1 to 7, please indicate the extent to which you agree or disagree with the following statements. (1=strongly disagree and 7 = strongly agree). In our ministry...

		1 Strongly Disagree	2 Disagree	3 Some What Disagree	4 Neutral	5 Some What Agree	6 Agree	7 Strongly Agree	Total	Count	Mean
Top Management	Planning unit prepares SPs	9%	27%	27%	9%	0%	18%	9%	11	3.5	
	Planning unit provides planning guidelines	9%	9%	9%	0%	27%	27%	18%	11	4.8	
	Planning unit prepares forecasts	18%	18%	0%	18%	18%	9%	18%	11	4.0	
	Planning unit conducts risk analysis	18%	18%	9%	36%	9%	0%	9%	11	3.4	
	Planning unit fosters coordination of SP	9%	9%	9%	0%	27%	18%	27%	11	4.9	
	Planning unit fosters communication	9%	9%	18%	9%	18%	18%	18%	11	4.5	
	Line managers prepare SPs	20%	0%	0%	10%	40%	20%	10%	10	4.5	
	Planning unit plays an important role	18%	0%	0%	0%	9%	18%	55%	11	5.5	
Middle Management	Planning unit prepares SPs	13%	3%	3%	23%	5%	13%	41%	39	5.1	
	Planning unit provides planning guidelines	3%	0%	3%	5%	0%	23%	67%	39	6.4	
	Planning unit prepares forecasts	3%	3%	13%	15%	18%	15%	33%	39	5.2	
	Planning unit conducts risk analysis	8%	8%	14%	11%	11%	27%	22%	37	4.8	
	Planning unit fosters coordination of SP	5%	0%	0%	0%	3%	28%	64%	39	6.4	
	Planning unit fosters communication	3%	3%	3%	8%	5%	26%	54%	39	6.0	
	Line managers prepare SPs	3%	3%	14%	16%	8%	35%	22%	37	5.2	
	Planning unit plays an important role	0%	3%	0%	3%	0%	21%	74%	38	6.6	
Operational Staff	Planning unit prepares SPs	0%	0%	25%	0%	0%	0%	75%	4	6.0	
	Planning unit provides planning guidelines	0%	0%	0%	25%	0%	25%	50%	4	6.0	
	Planning unit prepares forecasts	0%	25%	0%	25%	0%	25%	25%	4	4.8	
	Planning unit conducts risk analysis	0%	25%	0%	50%	0%	0%	25%	4	4.3	
	Planning unit fosters coordination of SP	0%	0%	0%	25%	0%	25%	50%	4	6.0	
	Planning unit fosters communication	0%	0%	0%	25%	25%	0%	50%	4	5.8	
	Line managers prepare SPS	0%	25%	25%	25%	0%	25%	0%	4	3.8	

Planning unit plays an important role	0%	0%	0%	25%	0%	0%	75%	4	6.3
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