

Appendix 27: Table on Role of Planning Function by Respondent Department

On a scale of 1 to 7, please indicate the extent to which you agree or disagree with the following statements.
(1= strongly disagree and 7 = strongly agree). In our ministry...

		1	2	3 Some	4	5 Some	6	7			
		Strongly	Disagree	What	Neutr-	What	Agree	Strongly			
		Disagree	Disagree	Disagree	al	Agree	Agree	Agree	Total		
										Count	Mean
Planning	Planning unit prepares SPs	5%	5%	14%	9%	5%	14%	50%	22	5.5	
	Planning unit provides planning guidelines	0%	0%	0%	9%	5%	27%	59%	22	6.4	
	Planning unit prepares forecasts	5%	5%	18%	23%	14%	14%	23%	22	4.7	
	Planning unit conducts risk analysis	9%	9%	18%	18%	9%	14%	23%	22	4.4	
	Planning unit fosters coordination of SP	0%	0%	5%	5%	5%	14%	73%	22	6.5	
	Planning unit fosters communication	0%	0%	5%	9%	5%	18%	64%	22	6.3	
	Line managers prepare SPs	5%	10%	24%	14%	10%	29%	10%	21	4.4	
	Planning unit plays an important role	0%	0%	0%	5%	0%	14%	82%	22	6.7	
Core Business	Planning unit prepares SPs	0%	8%	8%	50%	0%	25%	8%	12	4.5	
	Planning unit provides planning guidelines	0%	8%	0%	8%	8%	17%	58%	12	6.0	
	Planning unit prepares forecasts	0%	17%	8%	8%	17%	8%	42%	12	5.2	
	Planning unit conducts risk analysis	9%	0%	18%	18%	0%	36%	18%	11	4.8	
	Planning unit fosters coordination of SPs	8%	8%	0%	0%	8%	25%	50%	12	5.7	
	Planning unit fosters communication	0%	8%	17%	8%	0%	25%	42%	12	5.4	
	Line managers prepare SPs	8%	0%	8%	17%	25%	25%	17%	12	4.9	
	Planning unit plays an important role	8%	0%	0%	8%	0%	25%	58%	12	6.0	
Information Technology	Planning unit prepares SPs	0%	0%	0%	0%	0%	0%	100%	2	7.0	
	Planning unit provides planning guidelines	0%	0%	0%	0%	0%	0%	100%	2	7.0	
	Planning unit prepares forecasts	0%	0%	0%	0%	0%	0%	100%	2	7.0	
	Planning unit conducts risk analysis	0%	0%	0%	50%	0%	0%	50%	2	5.5	
	Planning unit fosters coordination of SP	0%	0%	0%	0%	50%	0%	50%	2	6.0	
	Planning unit fosters communication	0%	0%	0%	0%	50%	0%	50%	2	6.0	
	Line managers prepare SPs	0%	0%	0%	0%	50%	0%	50%	2	6.0	
	Planning unit plays an important role	0%	0%	0%	0%	0%	0%	100%	2	7.0	
Accounts	Planning unit prepares SPs	17%	0%	0%	0%	17%	0%	67%	6	5.7	

	Planning unit provides planning guidelines	17%	0%	17%	0%	0%	33%	33%	6	5.0
	Planning unit prepares forecasts	0%	0%	0%	17%	33%	0%	50%	6	5.8
	Planning unit conducts risk analysis	0%	20%	0%	40%	20%	0%	20%	5	4.4
	Planning unit fosters coordination of SP	17%	0%	0%	0%	0%	50%	33%	6	5.5
	Planning unit fosters communication	17%	0%	0%	0%	33%	0%	50%	6	5.3
	Line managers prepare SPs	0%	0%	0%	20%	0%	40%	40%	5	6.0
	Planning unit plays an important role	0%	17%	0%	0%	0%	17%	67%	6	6.0
Human Resources	Planning unit prepares SPs	31%	15%	8%	8%	0%	15%	23%	13	3.7
	Planning unit provides planning guidelines	8%	0%	8%	0%	8%	23%	54%	13	5.8
	Planning unit prepares forecasts	15%	8%	0%	15%	15%	31%	15%	13	4.6
	Planning unit conducts risk analysis	15%	15%	0%	15%	15%	23%	15%	13	4.3
	Planning unit fosters coordination of SP	8%	0%	0%	0%	8%	38%	46%	13	6.0
	Planning unit fosters communication	8%	8%	0%	15%	8%	31%	31%	13	5.2
	Line managers prepare SPs	8%	0%	8%	8%	8%	42%	25%	12	5.3
	Planning unit plays an important role	8%	0%	0%	0%	8%	25%	58%	12	6.1
